## **APPLYING SLCA TO THE MINING SECTOR**

A case study exploring the hotspots of small-scale mining in Bosnia and Herzegovina

Stéphanie Muller 2020.11.27



# IMPaCT: improve the viability of small complex deposits exploitation (including CRMs)

A new mining paradigm: the SOSO approach: Switch on-switch off

#### **Technological innovations**

- Mining equipment design
  - Development of mining modular elements
- Mine planning improvement
  - By reducing time/amount of different project components:
    - from the feasibility study to the throughput of the extracted material and the associated wastes

#### Indication of success

- The designed approach is easily transferable to multiple deposits and commodities
  - Tested in the West Balkans
  - Tested on a Pb and a Sb deposits

#### Associated potential risks

- Geological uncertainty
- Metallurgical variability
- Social acceptance











## Context and goal of the study



**PSILCa** FOREGROUND SYSTEM **BACKGROUND SYSTEM** Modeled through on-site Modeled through PSILCA data collection database QUANTIFICATION OF EXCHANGES EORA database used through Process-based information based **BETWEEN INDUSTRIAL ACTIVITIES PSILCA** database on on-site data collection MOBILIZED BY THE ASSESSED **PRODUCT SYSTEM QUANTIFICATION OF SOCIAL AND** 2 SOCIO ECONOMIC INDICATORS PER INDUSTRIAL ACTIVITY

## Selection of the indicators relevant to the mining sector in BiH

Selection



65 different socio-economic indicators in 19 sub-categories

?

Which ones are key in the system uder study?





6

Resulting kept sub-categories

Society	Contribution to economic 澱 正言
Value chain actors	Corruption PSILCA Fair competition PSILCA PSILCA PSILCA PSILCA PSILCA COMPANIES PSILCA
Local community	Access to raw material resources Safe and healthy living conditions <sup>PSILCAC</sup> Local employment and migration (A) [ Respect of indigenous rights []]
Workers	Health and safety PSILCA AND AND AND AND AND AND AND AND AND AN

**PSILCa** FOREGROUND SYSTEM **BACKGROUND SYSTEM** Modeled through on-site Modeled through PSILCA data collection database QUANTIFICATION OF EXCHANGES EORA database used through Process-based information based **BETWEEN INDUSTRIAL ACTIVITIES PSILCA** database on on-site data collection MOBILIZED BY THE ASSESSED **PRODUCT SYSTEM** Adaptation of PSILCA indicators **QUANTIFICATION OF SOCIAL AND** to the local context of the study 2 SOCIO ECONOMIC INDICATORS PER INDUSTRIAL ACTIVITY 



**PSILCa BACKGROUND SYSTEM** FOREGROUND SYSTEM Modeled through on-site Modeled through PSILCA data collection database QUANTIFICATION OF EXCHANGES EORA database used through Process-based information based **BETWEEN INDUSTRIAL ACTIVITIES PSILCA** database on on-site data collection MOBILIZED BY THE ASSESSED PRODUCT SYSTEM Adaptation of PSILCA indicators **QUANTIFICATION OF SOCIAL AND** Indicators as quantified in the to the local context of the study 2 SOCIO ECONOMIC INDICATORS **PSILCA** database PER INDUSTRIAL ACTIVITY Risks qualifications and associated factors determination based on PSILCA risk scale SOCIAL RISK SEMI-3 QUANTIFICATION Information based on on-site Activity variables as defined in **ACTIVITY VARIABLE** the PSILCA database data collection QUANTIFICATION SOCIAL IMPACTS DETERMINATION 5



## Some results

75% of the overall impacts is represented by 6 hotspots

Contribution to environmental load

Social responsability along the supply chain

Public sector corruption

Sanitation coverage

Certified environmental management system

Workers affected by natural disasters

## A majority of the impacts/opportunities occur in the country of operation

Contribution to environmental loadImage: Contribution to environmental loadImage: Contribution to economic developmentImage: Contribution to <br< th=""><th></th><th></th><th></th><th></th></br<>				
environmental loadOther countries13%Social responsibility along the supply chainI65%Other countries16%16%Other countries19%62%Contribution to economic developmentI10%Other countries10%0			Carlos and	60%
Other countries13%Social responsibility along the supply chainImage: Contribution to countries16%Contribution to economic developmentImage: Contribution to Contribution to countries10%Other contribution to economic developmentImage: Contribution to countries10%	e			27%
Social responsibility along the supply chainImage: Constraint of the supply chainOther countries000000000000000000000000000000000		environmentarioad	-	13%
Social responsibility along the supply chainImage: Contribution to economic developmentImage: Contribution to countriesImage: Contribution to contribution to countriesImage: Contribution to contribution to contributi			A KAKAKAKA	65%
Other countries19%Contribution to economic developmentImage: Contribution to image: Contribu				16%
Contribution to economic development10%Other28%		along the supply chain		19%
economic development 10% Other 28%			A A A A A A A A A A A A A A A A A A A	62%
			*1	10%
			-	28%

## **Some recommendations**

An opportunity to implement the most appropriate mitigation measures in a future business plan

Foreground contribution to a majority of the hotspots is quite important

#### Hotspots linked to initiatives put in place to promote CSR and ESG

- 'Social responsibility along the supply chains', 'public sector corruption', 'certified environmental management systems'
- Linked to the management system put in place



## CSR in the small scale mining sector

#### POLICY BRIEF

Policy agenda towards socially responsible small-scale mining in Europe



Beylot, A., Muller, S., Segura-Salazar, J., Brito-Parada, P., Paneri, A., Yan, X., Lai, F., Roethe, R., Thomas, G., Goettmann, F., Braun, M., Moradi, S., Fitzpatrick, R., Moore, K., Bodin, J. 2020. *Switch on-switch off small-scale mining: environmental performance in a life cycle perspective*. Submitted to Journal of Cleaner Production.

#### The case of the hotspot 'contribution to the environmental load'

- An eLCA was conducted on the same product system with the same functional unit
  - Use the more detailed results to propose mitigation measures

## Conclusions – Open (and maybe naïve) questions

### sLCA on pilot operations

- A tool to define the management systems to put in place in the future industrial operations?
- Are there any 'upscaling' effect to be aware of when performing sLCA on pilot operations?

#### Are all social mining issues covered by type I sLCA? Must they?

- Temporal and spatial characteristics
- Reducing the supply risk of CRMs to the European economy and the European energy transition

#### sLCA and representativeness

- How to improve the representativeness of used data?
- How to combine different types of social assessments?

#### sLCA and communication

- Communication to industrials of the mining sector
  - Multiplication of indicators in a context of triple bottom-line
  - What can bring MCDM tools bring to the decision making process?
- Communication to the local community / society
  - What can life cycle thinking tools bring to the SLO?



### Thank you for your attention!

This work was done in collaboration with Antoine Beylot (BRGM), Olga Sidorenko (UEF), Keiran Doyle (UNEXE), Jérôme Bodin (BRGM) and Jacques Villeneuve (BRGM)

Submitted to the International Journal of Life Cycle Assessment under the title Applying social life cycle assessment in the early stages of a project development – an example from the mining sector

s.muller@brgm.fr

IMP@CT

IPaCT project is funded by the EU Horizon 2020 progr